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1. Delegate Business Schedule

**Thursday,
May 14, 2015**

9:00 a.m. - 10:00 a.m.
Candidate Speeches

Georgia World Congress Center
Hall B1

1:30 p.m. – 2:45 p.m.
Regional Caucuses

*Central States, Florida/Caribbean, Michigan, New York, Northwest and
Pacific, and Virginias Regions*
Room B309

*California, Middle Atlantic, New Jersey, North Central States, Ohio Valley,
and South Atlantic Regions*
Room B312

*Gulf States, Illinois, New England, Pennsylvania, Texas, Western Mountain,
and International Regions*
Room B314

3:30 p.m. – 6:00 p.m.
Delegate Accreditation and Voting for Officers

Booth 4345 (AIA Town Hall), AIA Expo2015 floor
Georgia World Congress Center

**Friday,
May 15, 2015**

10:00 a.m. – 4:00 p.m.
Delegate Accreditation and Voting for Officers

Booth 4345 (AIA Town Hall), AIA Expo2015 floor
Georgia World Congress Center

**Saturday,
May 16, 2015**

8:15 a.m. – 10:00 a.m.
**AIA Annual Business Meeting
Voting on Bylaws Amendments, Resolutions, Consideration of Other Business,
and Introduction of Newly Elected Officers**

Georgia World Congress Center
Hall B1

**DELEGATES WHO FAIL TO CLAIM THEIR VOTING KEYPADS AND TO
USE THEM TO REGISTER THEIR PRESENCE AT THE START OF THE
ANNUAL BUSINESS SESSION WILL NOT BE ABLE TO VOTE AT THE
MEETING.**

10:00 a.m. – 2:00 p.m.
**Voting—Runoff Election for the Office of First Vice President or Treasurer (*if
necessary*)**

Booth 4345 (AIA Town Hall), AIA Expo2015 floor
Georgia World Congress Center

2. Accreditation and Voting Procedures

Duties of the Credentials Committee

The Credentials Committee, in conjunction with the Institute Secretary, is charged with overseeing the accreditation of delegates and balloting for the election of officers. The staff at the accreditation desk will refer disputes or problems to the committee for decision.

Following the close of accreditation, the committee reviews and certifies the credentials report before it is presented to the convention. The credentials report will be presented on Saturday, May 16, 2015, at 8:15 a.m., during the annual business meeting, for acceptance prior to voting on business items.

Accreditation

Delegate votes are allocated to each chapter according to a formula in the Bylaws based on the number of Architect and Associate members in good standing. Delegate cards are sent prior to the convention business session, to be distributed as the chapter decides. Each chapter may elect to distribute delegate cards among members attending convention or have the delegate cards all held by one individual, such as the chapter president.

However the chapter does it, every delegate must have a delegate card signed by the chapter president or secretary to be accredited to vote at convention, and must present this card in person to the staff at the accreditation desk in Booth 4345 (AIA Town Hall), AIA Expo2015 floor, Georgia World Congress Center.

DO NOT MISPLACE YOUR DELEGATE CARD OR LEAVE IT AT HOME.

To be able to vote, delegates must first become accredited, which is a separate process from convention registration and takes place in Booth 4345 (AIA Town Hall), AIA Expo2015 floor, Georgia World Congress Center. To become accredited, **each delegate must wear his or her convention badge and present a delegate card to the Institute staff at the accreditation desk during the posted hours of accreditation** (Thursday, May 14, 2015, 3:30 p.m. – 6:00 p.m., and Friday, May 15, 2015, 10:00 a.m. – 4:00 p.m.).

Accreditation is not voting, but delegates may cast their votes for the election of officers on Thursday, May 14, or Friday, May 15, as soon as they are accredited.

Each chapter's total votes are evenly divided among the accredited delegates (subject to rules concerning Associate members). For example, if a chapter has nine delegate cards/votes which it distributes to three individuals who are Architect members, each individual's vote would count as three votes; if only one delegate is accredited from the chapter, only that person can vote the chapter's nine votes. (Note below, however, the rules on Associate members who serve as delegates.)

Accreditation, continued

Associate members may serve as chapter delegates, but they may not be accredited to cast more than one-third of the votes of an AIA chapter. Associate members may be accredited but may not cast their votes until the chapter's Architect member delegate(s) has been accredited and voted. Associate delegates should verify prior to coming to convention that their chapter has at least three (3) votes and that at least one (1) Architect member will also attend as a delegate.

Voting

Delegates may vote for officers on **Thursday, May 14, or Friday, May 15**, after becoming accredited. Delegates may accredit and vote in one visit to the accreditation desk. Delegates who want to accredit early and vote later may do so, but voting must be completed before the polls close on Friday.

If an accredited delegate does not vote in the election of officers, the chapter loses that portion of its voting power.

Voting for officers will occur on **Thursday, May 14**, at 3:30 p.m. – 6:00 p.m., and on **Friday, May 15**, at 10:00 a.m. – 4:00 p.m., in Booth 4345 (AIA Town Hall), AIA Expo2015 floor, Georgia World Congress Center.

No voting for officers will be permitted after 4:00 p.m. on Friday, May 15, except in the event of a runoff election on Saturday, May 16, 2015.

Proposed Bylaws Amendments and Resolutions are debated and put to a vote at the annual business meeting to be held **Saturday, May 16, 2015, at 8:15 a.m. – 10:00 a.m.**, in Hall B1 at the Georgia World Congress Center. Business session voting is usually done by roll call vote (keypad voting), although a voice vote may also be taken. (See Voting at Business Session, below.)

Proxy Voting

A proxy is a member or state delegate who is representing an absent chapter by voting on its behalf.

If a chapter is unable to send any delegates to the convention, the chapter may select a member or state delegate from another chapter in the same state or region to represent the absent chapter by proxy. The president or authorized designee from the absent chapter must give written authorization and a signed delegate card to the attending member delegate. The delegate cannot be accredited to cast a proxy vote for the absent chapter unless the written authorization and delegate card are presented at the credentials desk at the time of accreditation. **A member delegate may represent only one chapter in addition to his or her own chapter. The only exception to that rule is that: (a) a state delegate may represent by proxy more than one of the chapters in his/her state at the meeting of the Institute, and (b) the president of a state component may designate a member delegate from his/her state to represent by proxy more than one chapter in that state.**

**Proxy Voting,
continued**

The delegate holding a proxy will vote twice, casting separate ballots for the proxy chapter and for his/her own chapter. Each chapter will be allotted its authorized voting strength.

Delegates-at-large may not give or act as proxies. Please do not ask a past President of the Institute or a current Board member, officer, or Strategic Council member to serve as a proxy for an absent chapter. A Delegate-at-large is permitted to accredit as a member delegate for his or her own assigned chapter in addition to his or her Delegate-at-large vote, but is not permitted to serve as a proxy.

Any questions regarding the voting process can be directed to Pam Day, Hon. AIA, Corporate Secretary and Managing Director, Governance Administration, at AIA headquarters, telephone 202-626-7305, or e-mail at pday@aia.org.

3. Summary of AIA Rules of Procedure for the Convention Business Session

Note: The Parliamentarian may not be called upon directly by members during debate. Requests for a parliamentary ruling are addressed to the President, who may (or may not) consult with the Parliamentarian. When a complex or obscure question of parliamentary procedure cannot be quickly resolved, the President may ask for the consent of the assembly to proceed in a specified manner.

The Parliamentarian will be available during the convention to consult with and advise members on appropriate parliamentary procedures, on a confidential basis if requested, and may be reached through the VIP lounge located in the AIA registration area.

The AIA's rules of procedure are based on Robert's Rules of Order, but do not follow them in all respects. Key provisions of the AIA rules are summarized below.

Introduction of Business

<i>Business Item</i>	<i>Resolution</i>	<i>New Business Items</i>
Printed in Delegate Information Booklet	Printed in Delegate Information Booklet	Written copy must be provided to the Secretary
President announces items of business	Resolutions Committee chair announces resolutions number	Sponsor seeks recognition from President
President calls on appropriate officer to present report or to explain proposal	Resolutions Committee chair moves adoption of the resolution (no second required)	Sponsor makes motion to consider a new resolution, reads it, and briefly explains its intent (second required)
	President recognizes sponsor for amendments or modifications	
	Treasurer to give cost and Secretary to give Board's position	No debate; delegates vote on whether to consider the resolution; 2/3 majority required in order to consider the resolution
	President recognizes sponsor of resolution to open debate	If motion to consider passes, President recognizes sponsor to open debate

Debate Opened to the Floor

Recognizing Speakers and Limits on Debate

The President recognizes speakers in debate. He/she may recognize up to six (6) speakers in advance.

Debate is limited to two (2) minutes per speaker. The President may limit a speaker from speaking a second time until all others have spoken.

The original sponsor may be the second speaker on any amendment or substitute.

The President may require that amendments or substitutes be submitted in writing before they may be considered.

The President may call for all proposed amendments or substitutes to be submitted at one time, then debated and voted on as alternates or sequentially.

When a substitute is offered, the original motion remains open for debate and amendment so that it can "compete" with the proposed substitute. Substitutes cannot be amended until after a vote to replace the original with the substitute has carried, unless the President decides to allow both the original and the substitute to be perfected before voting.

The President's ruling on whether any motion or speaker is out of order is final unless immediately appealed; majority vote of the delegates is required to overrule.

The President may call the meeting into committee of the whole at any time to facilitate debate, subject to any announced limitations. President continues to chair, and rulings by the President cannot be appealed in committee of the whole.

Calling the Question

The President may ignore the first call for the question if there is a clear desire by the assembly for further debate. Neither a call for the question, nor any proposed amendments or substitutes during debate, will deprive speakers recognized in advance from speaking for two minutes each on the original motion; however, speakers cannot introduce further amendments.

The President may entertain calls for the question when debate appears to be exhausted or, in the absence of objection, put the issue to a vote.

Voting at Business Session

Delegate's Role

Delegates should be present to vote on Bylaws Amendments, Resolutions, and other business items at the meeting on **Saturday, May 16, 2015, at 8:15 a.m. – 10:00 a.m.**, in Hall B1 at the Georgia World Congress Center.

DELEGATES SHOULD PLAN TO ARRIVE PROMPTLY BEFORE THE START OF THE ANNUAL BUSINESS SESSION. DELEGATES WHO FAIL TO CLAIM THEIR VOTING KEYPADS AND TO USE THEM TO REGISTER THEIR PRESENCE AT THE START OF THE ANNUAL BUSINESS SESSION WILL NOT BE ABLE TO VOTE AT THE MEETING.

In the event that a delegate is absent from the business session, the absent delegate's votes are reallocated to those delegates present from the chapter and participating in the business session.

If all of a chapter's delegates are absent from the business meeting, the chapter's votes are lost, unless a proxy has been previously submitted during accreditation. Specific voting methods for the business session are identified below.

Voice Vote

Delegates speak their vote, yea or nay, at the call of the President, who then announces the outcome.

The President may announce a question as having carried and dispense with "nay" voting if a question has clearly passed.

Roll Call Vote (Call of the Regions)

All voting is conducted by electronic keypad, except for voting on resolutions of appreciation or as otherwise permitted by the Institute's Bylaws.

4. Proposed Bylaws Amendments

Bylaws Amendment 15-A

Subject	Core Member Services and Formation of Sections by State Organizations
Background	<p>Chapters, State Organizations and Sections chartered by the Institute in the United States or in other countries are referred to as components. The Board of Directors supports amendments to the Institute's Bylaws that would do two things.</p> <p>First, the amendments would require AIA chapters and certain sections to meet Core Member Services. The Bylaws currently require that these components meet Performance Criteria. The Member Service Resource Task Force has developed Core Member Services designed to replace the Performance Criteria, and more clearly define component commitment to member service. The Board approved the Core Member Services concept in September 2014. Responding to the Board's action, the proposed amendments would change references to "Performance Criteria" in the Bylaws so that they read "Core Member Services."</p> <p>Second, the amendments would authorize any State Organization to form one or more Sections within its territory. The Bylaws currently authorize a Chapter to form one or more Sections within its territory under guidelines set by the Board. (AIA Bylaws, Section 4.21.) A State Organization, however, may not form a Section unless it is a "statewide chapter" (that is, where it functions as the only Chapter in the state). It is therefore impossible in many locations for a State Organization to form a Section, even though that is what members believe to be most beneficial. The Bylaws amendments proposed here are designed to alleviate this situation by allowing any State Organization to form a Section.</p>
Required Vote to Amend Bylaws	Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

NOTE: PORTIONS OF THE BYLAWS NOT RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS HAVE BEEN OMITTED BELOW. ASTERISKS (*) HAVE BEEN USED TO IDENTIFY WHERE TEXT HAS BEEN OMITTED.**

(Note: A complete copy of the current Bylaws can be found on www.aia.org or by contacting Pam Day, Hon. AIA, at pday@aia.org)

Motion

The delegates assembled at the 2015 Annual Meeting amend the Institute's Bylaws as follows:

CHAPTER 4

COMPONENTS AND REGIONS

4.13 Authority and Duties of Chapters. Each chapter:

- a) shall cooperate with its state and regional organizations to further the interests of the members, and by agreement with these organizations, may represent and act for them within the chapter's domain.
- b) may establish allied member, student affiliate, and honorary affiliate membership categories, under conditions set forth in the bylaws of the chapter.
- c) may levy and collect annual dues from its members, except Members Emeritus and Honorary Affiliates.
- d) may levy and collect admission fees for admission of allied members and student affiliates.
- e) shall meet the Performance Criteria Core Member Services for the AIA.

(see next page)

4.2 SECTIONS

4.21 Formation of Sections. A chapter or a state organization may form one or more sections within its territory under guidelines set by the Board.

4.22 Authority and Duties of Sections. Membership in a section is voluntary and shall not be assigned by the Institute or the chapter, except that sections of statewide chapters or a state organization may request, by two-thirds majority vote of the section board, that all assigned members of the chapter whose residence or principal place of business is within the territory of the section be required to join the section and pay dues. Upon approval of the request by two-thirds majority vote of the board of the parent chapter, the Institute will assign membership in the section. Members assigned to sections are subject to termination of membership in the Institute for default in payment of section dues as provided in these Bylaws. Sections with required membership have the authority and duties of chapters stated in section 4.1 of the Bylaws, including the obligation to meet ~~the Performance Criteria~~ Core Member Services for the AIA.

5. Report of the 2015 Resolutions Committee

Resolutions Committee

Kurt M. Kalafsky, AIA, 2015 chair
Kurt Neiswender, AIA
Deepika Padam, AIA
John A. Padilla, AIA, Institute Secretary (*ex officio*)
Charles Klecha, Assoc. AIA, President, American Institute of Architecture Students (*ex officio*)

The Resolutions Process

A resolution is a formal request from the membership for the Board of Directors to take a particular action. Anyone can write a resolution, but it must be properly sponsored before it may be submitted to the Resolutions Committee. The Resolutions Committee verifies the sponsorship, reviews the resolution and may edit it for clarity or combine it with another similar resolution, in consultation with the designated sponsor.

At the annual business meeting, each resolution is brought up for debate and vote by the chair of the Resolutions Committee. A majority vote of the delegates present at the business meeting is required to adopt a resolution. New resolutions may be presented from the floor but cannot be debated or put to a vote without two-thirds majority approval of the delegates to consider the resolution.

If a resolution is adopted by convention delegates, it is considered for ratification and implementation by the Board of Directors at its first post-convention meeting. A resolution does not take effect without ratification by the Board. Resolution sponsors are notified of the Board action and are consulted in the implementation of the resolutions they sponsored. The actions taken on last year's resolutions are reported later in this Information Booklet.

Report of the Chair

The Resolutions Committee herewith reports to the delegates to the 2015 Convention the resolutions received and reviewed by the Committee. In accordance with the Committee's charge, the submitted resolutions were carefully reviewed and edited for clarity and grammar. The sponsors were contacted as necessary to clarify intent and verify that the resolutions accurately expressed the sponsors' proposal. The resolutions presented for action are:

- Resolution 15-1 Equity in Architecture
- Resolution 15-2 Graduated Membership Dues
- Resolution 15-3 Emeritus Membership
- Resolution 15-4 Bring Transparency to AIA Voting
- Resolution 15-5 Raise Minimum Standards for Membership Renewal
- Resolution 15-6 7 World Trade Center
- Resolution 15-7 Recognition of AIA National Staff
- As is traditional, the Resolutions Committee is submitting its own resolution expressing appreciation to retiring Board members and representatives from the Strategic Council.
- Resolution 15-8 Appreciation to Retiring Strategic Council Representatives and Board Members
- This report also includes Board-submitted resolutions of appreciation as listed below.
- Resolution 15-9 Appreciation to Members, Fifty Years
- Resolution 15-10 Recognition of Newly Licensed Members
- Resolution 15-11 Recognition of Component Executive and National Staff Service Anniversaries
- Resolution 15-12 Appreciation to the Host Chapter
- Resolution 15-13 Appreciation to Convention Committees
- Resolution 15-14 Appreciation to Exhibitors
- Resolution 15-15 Appreciation of Elizabeth Chu Richter, FAIA, and David Richter, FAIA

6. 2015 Convention Resolutions

Resolution 15-1

Title	Equity in Architecture
Sponsors	AIA San Francisco and AIA California Council
Intent	<p>Equity in Architecture is a call to action for both women and men to realize the goal of equitable practice in order to retain talent, advance the architecture profession, and communicate the value of design to society. The Institute has long identified diversity and inclusion as a strategic goal for the profession. However, the rate of impact has not been significant enough to advance the ratio of underrepresented populations within the profession, with the greatest disparity being evident in leadership and ownership positions. The Institute encourages our global society to “Look Up,” elevating the value of architecture and the services that architects provide. Concurrently, there needs to be a reflective look at valuing our human capital within the profession. Equity is everyone’s issue and achieving equitable practice has a direct impact on the relevance, economic health and future of the Institute and our profession.</p> <p>To move the profession forward the Institute is asked to develop an ongoing program to assess data, set a plan of action, track progress, and report on results. Now more than ever is the time for action both from grassroots and Institute leadership.</p>
Text of Resolution	<p>WHEREAS, the importance of architecture as a profession is rooted in the relevance and value provided to the diverse communities that we serve; and</p> <p>WHEREAS, The American Institute of Architects has long identified diversity and inclusion within the architectural profession as a strategic goal and has recently initiated a Repositioning campaign with a renewed commitment to diversity and gender equity initiatives through the Diversity and Inclusion Council; and</p> <p>WHEREAS, on June 12, 2004, delegates to the American Institute of Architects National Convention approved Resolution 04-2, “To Strengthen the Demographic Diversity of the Design Profession,” calling for the AIA to “collaborate with related architectural organizations and support research initiatives and ongoing data collection that will lead the profession to a better understanding of who enters and succeeds in the profession and why,” which resulted in a benchmark 2005 survey and increased cooperation among collateral organizations towards this goal; and</p>

(see next page)

WHEREAS, the 2008 Gateway Commitment, adopted by the multi-FORMity 2008 Plenary participants, challenged the AIA to increase demographic representation of underrepresented members, students and women, and while progress has been made, the rate has not been significant enough to change underrepresented populations in membership, firm leadership and ownership; and

WHEREAS, the AIA Board of Directors, in December 2012, adopted the AIA Diversity statement: “Diversity is a cultural ethos embraced by AIA membership to foster inclusion, service and a quality of life in celebration of all communities in our society. This is regardless of race, ethnicity, gender, national origin, religion, physical ability, sexual orientation or identity, age, geography, intellectual or practice area”; and

WHEREAS, women of all races and ethnicities represent only 18 percent of licensed AIA Architect members and only 17 percent of AIA members in firm leadership; and

WHEREAS, minorities regardless of gender currently represent 13 percent of licensed AIA Architect members including 5 percent Asian Americans, 4 percent Hispanics or Latino, and less than 2.0 percent African Americans; and

WHEREAS, findings from the 2014 Equity in Architecture research conducted by The Missing 32% Project and the 2014 Diversity in Architecture Survey provide new critical intelligence to inform opportunities for exploration, goal setting, and action.

NOW THEREFORE, BE IT RESOLVED that the President of the Institute shall appoint a Commission on Equity in Architecture whose members shall consist of nationally recognized experts from AIA membership, architecture schools, allied non-profit organizations, and elsewhere who have themselves influenced the achievement of equity and diversity in their work; and

BE IT FURTHER RESOLVED that this Commission will be charged by the Board of Directors of the Institute to utilize metrics-driven knowledge, collaborative discussion, and definitive action to develop specific recommendations that will lead to equitable practices, investing in a diversity that mirrors society at large within all levels of the Institute, academia, and the profession of architecture; and

BE IT FURTHER RESOLVED that these recommendations shall include measurable goals, recommended metrics for measuring progress against those goals, and mechanisms for assessing ongoing progress in achieving those goals; and

BE IT FURTHER RESOLVED that the Board of Directors will present a report and plan of action based on the Commission’s recommendations at the 2016 AIA National Convention, and a system of annual reporting that informs members of progress and achievements for equitable practice.

Resolution 15-2

Title	Graduated Membership Dues
Sponsors	AIA California Council and AIA Western Mountain Region
Intent	The resolution asks the AIA Board of Directors to authorize two initiatives: one initiative focuses on a “pilot program” to evaluate the effectiveness of graduated dues to build overall membership. The pilot program measures the impact that graduated dues may have on improving the penetration of AIA membership in selected constituencies including, but not limited to, architects in education, architects in public service, and architects in corporations. The second initiative would establish a national three year graduated dues program for newly licensed members transitioning from Associate membership to Architect membership.
Text of Resolution	<p>WHEREAS, there is undeniable value of AIA membership through increased camaraderie, knowledge, inclusiveness, and representation of the profession; and</p> <p>WHEREAS, the AIA should continually endeavor to increase membership to better represent the changing demographics of the profession and enhance the organization’s influence and effectiveness in public outreach and public policy participation; and</p> <p>WHEREAS, there is continuing membership concern that the current dues model is overly stressed and that the high cost of AIA membership may be a substantive obstacle to joining the AIA; and</p> <p>WHEREAS, employment settings can have a profound influence on membership penetration and promotion of the AIA brand, especially those employed in public service, education, and private corporations. Testing and marketing a graduated dues program to targeted constituencies will enable the AIA to better understand the sensitivity and impact of dues on member recruitment and retention; and</p> <p>WHEREAS, the Institute should strive to encourage and support its Associate members to be licensed members of the profession and Architect members of the Institute; and</p> <p>WHEREAS, there is a substantial increase, virtually overnight, in the cost of Architect membership versus Associate membership dues for newly licensed architects, and the instantaneous additional cost creates a potential stumbling block to membership for newly licensed Architect members, and a possible loss of resources to the Institute; and</p> <p><i>(see next page)</i></p>

WHEREAS, the value of membership is best appreciated by joining and participating in the organization's programs and activities, opportunities that cannot be experienced by those deterred from joining by the cost of membership; and

WHEREAS, the current dues model does not properly correspond to the salaries and compensation frequently experienced by newly licensed individuals, and architects in non-traditional practice, thereby negatively effecting member recruitment.

NOW, THEREFORE, BE IT RESOLVED that under the general direction of the AIA Secretary and the Secretary's Advisory Committee, several component-based graduated dues pilot programs be developed that gradually increase dues at all levels of the Institute over a period of three years for those employed in, but not limited to, public service, education, and corporations. The pilot programs shall include all new members in membership categories; and

BE IT FURTHER RESOLVED that the Institute will coordinate a three-level membership campaign focused on the above-defined constituencies. Further, participating AIA components will provide routine progress reports concerning impacts of the pilot programs on financial, recruitment, and member retention; and

BE IT FURTHER RESOLVED that a national graduated dues program be implemented for all newly licensed Architect members upgrading from Associate membership. The three year program shall be applicable at all three levels of the AIA, subject to the following schedule:

- Year of Licensure – Associate member rate
- 1st Calendar Year of licensure – Associate member rate + 1/3 the difference of Architect member rate
- 2nd Calendar Year of licensure – Associate member rate + 2/3 the difference of Architect member rate
- 3rd Calendar Year of licensure – Architect member rate

BE IT FURTHER RESOLVED that the pilot programs will sunset after three years unless the Board determines that the pilot programs, in whole or in part, should be integrated within the dues structure employed by the AIA.

Resolution 15-3

Title	Emeritus Membership
Sponsors	AIA San Fernando Valley and AIA California Council
Intent	To amend pertinent provisions of the Institute Bylaws concerning specific eligibility criteria for AIA Emeritus membership: Specifically, current language in the Bylaws provides that AIA members who have maintained membership for a minimum of 15 years, fully retired, and 70 years of age, are eligible to transition to Emeritus status in order to maintain membership rights and privileges. This proposed amendment to the Bylaws would lower the age to 65.
Text of Resolution	<p>WHEREAS, Section 2.3 of the AIA Bylaws states that any Architect member may apply for Emeritus status who has been in good standing in the Institute for 15 successive years immediately prior to his or her application, and either (i) has attained the age of 70 and is retired from the profession of architecture, or (ii) is so incapacitated as to be unable to work in the profession; and</p> <p>WHEREAS, Section 2.312 of the AIA Bylaws states that any Associate member may apply for Emeritus status who has been in good standing in the Institute for 15 successive years immediately prior to his or her application, and either (i) has attained the age of 70 and is retired from an occupation related to the profession of architecture, or (ii) is so incapacitated as to be unable to work in an occupation related to the profession of architecture; and</p> <p>WHEREAS, there are a considerable number of Architect members who seek retirement earlier than age 70, oftentimes with little or no income, who must pay the full dues rate in order to remain a member of the AIA; and</p> <p>WHEREAS, because there are a number of members choosing to terminate their membership in lieu of paying the full dues rate, the AIA fails to retain and engage the talents, contributions, and advocacy of members who have long supported the AIA at all three levels of the organization, thereby impacting the AIA's desire to maintain and expand the strength, visibility and influence of The American Institute of Architects; and</p> <p>WHEREAS, never before has the need been greater for mentorship and professional guidance to be actively encouraged between the AIA's eldest and more experienced members and emerging professionals.</p>

(see next page)

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors shall direct the AIA Secretary and the Secretary's Advisory Committee to prepare amendments to Sections 2.311 and 2.312 of the AIA Bylaws, for presentation at the Institute's Annual Business Meeting at the AIA 2016 National Convention, that would allow Architect and Associate members who retire after the age of 65 to request Emeritus status when all other criteria for eligibility for Emeritus status are also met.

Resolution 15-4

Title	Bring Transparency to AIA Voting
Sponsor	AIA Maryland
Intent	In keeping with the spirit of repositioning a member-driven organization, post the results of elections for AIA National officers.
Text of Resolution	<p>WHEREAS, The American Institute of Architects has historically withheld election totals for leadership positions; and</p> <p>WHEREAS, the AIA today at convention accurately and safely counts ballots for resolutions instantly by electronic devices that keep all voting delegates' names secret; and</p> <p>WHEREAS, for citizens of a democracy it is standard practice to know the details of our free and open elections.</p> <p>NOW, THEREFORE, BE IT RESOLVED that The American Institute of Architects shall make public all election vote totals by component with individual voters' names not divulged; and</p> <p>BE IT FURTHER RESOLVED that The American Institute of Architects after this Convention revise officer candidate elections to make the numbers of votes available to the membership at the completion of balloting.</p>

Resolution 15-5

Title	Raise Minimum Standards for Membership Renewal
Sponsors	Tyler F. Patak, AIA 2015 President, AIA Florida Southwest and Fifty Members of the Institute
Intent	To continue to maintain the high ethical standards of AIA members by adequately screening members for serious licensing violations during the membership renewal process.
Text of Resolution	<p>WHEREAS, the members of the American Institute of Architects are held to a high level of ethical standards, and</p> <p>WHEREAS, the Institute has admitted certain Architect, Associate, and Allied members who have at times willfully violated state licensing laws yet continue to enjoy the benefits of AIA membership including representation as a member in good standing, and</p> <p>WHEREAS, the high standards of the Institute have been compromised, yet no effective procedures are currently in place to screen members in violation of licensing laws.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the Institute shall adopt policies and cost-effective procedures to better screen member renewal applications to uphold the high ethical standards of the Institute; and</p> <p>BE IT FURTHER RESOLVED that these renewal procedures shall include a declaration attesting to compliance or non-compliance with licensing laws, a specific “yes or no” question regarding disciplinary actions from licensing boards, and a requirement to provide a copy of the licensing authorities’ disciplinary action; and</p> <p>BE IT FURTHER RESOLVED that any Architect member with a suspended architect’s license in one or more jurisdictions shall be denied membership renewal until the license status is made active by the licensing agency; and</p>

(see next page)

BE IT FURTHER RESOLVED that any Architect member with a license revoked due to disciplinary action in one or more jurisdictions shall be denied membership renewal; and

BE IT FURTHER RESOLVED that any Architect member relinquishing or allowing a license to lapse while under pending disciplinary action shall be denied membership renewal. For purposes of membership renewal policies, these actions do not include failure to complete continuing education or non-renewal in jurisdictions where the architect no longer practices; and

BE IT FURTHER RESOLVED that any Associate member, International Associate member, or Allied member disciplined by authorities for licensing law violations related to unlicensed practice shall be denied membership renewal.

Resolution 15-6

Title	7 World Trade Center
Sponsors	Daniel Barnum, FAIA and Fifty Members of the Institute
Intent	To cause the AIA to adopt a Position Statement in support of a new investigation into the complete collapse of 7 World Trade Center on September 11, 2001.
Text of Resolution	<p>WHEREAS, under the AIA Public Policies and Position Statements, it is the responsibility of architects to design a resilient environment that can more successfully adapt to natural conditions and that can more readily absorb and recover from adverse events; and</p> <p>WHEREAS, architects and others involved in the design and construction of buildings depend upon the information obtained from investigations into building failures to inform the development of model building codes; and</p> <p>WHEREAS, on September 11, 2001, 7 World Trade Center, a 47-story high-rise building, suffered a complete collapse; and</p> <p>WHEREAS, on November 20, 2008, the National Institute of Standards and Technology (NIST) released the final report of its three-year investigation into the complete collapse of 7 World Trade Center, which concluded that fires, an unprecedented cause of failure for a modern high-rise building, were the primary cause of failure; and</p> <p>WHEREAS, the cause of failure identified by the NIST investigation would mean that hundreds of high-rise buildings in the United States are susceptible to similar failure from fire; and</p> <p>WHEREAS, thousands of members of the architecture and engineering professions, including the 55 sponsors of this resolution, believe the NIST investigation did not adhere to the principles of the scientific method and, as a result, the conclusions of the NIST investigation are fatally flawed.</p>

(see next page)

NOW, THEREFORE, BE IT RESOLVED that the AIA Board of Directors shall adopt a Position Statement, to be published in the AIA Directory of Public Policies and Position Statements, stating:

- The AIA's belief that incidents involving the catastrophic failure of buildings and other structures must be investigated using the highest standards of science-based investigation and analysis in order to provide accurate and meaningful information in the development of model building codes;
- The AIA's recognition that many members of the architecture profession believe the NIST investigation into the complete collapse of 7 World Trade Center on September 11, 2001, did not adhere to the principles of the scientific method and, as a result, the conclusions of the NIST investigation are fatally flawed;
- The AIA's belief that this perspective merits further study; and
- The AIA's support for a new investigation into the complete collapse of 7 World Trade Center.

BE IT FURTHER RESOLVED that it is advised that this Position Statement be incorporated as Position Statement #3 under the Construction Industry Regulation Public Policy. The recommended language of this Position Statement is as follows:

3. World Trade Center 7

The AIA believes that incidents involving the catastrophic failure of buildings and other structures must be investigated using the highest standards of science-based investigation and analysis in order to provide accurate and meaningful information in the development of model building codes. In adherence to the scientific method, investigations should:

- *Consider all available data;*
- *Consider hypotheses that most readily explain the available data;*
- *Test those hypotheses and analyze the results without bias; and*
- *Provide for external review and replication by making all data available.*

The AIA recognizes that many members of the architecture profession believe the National Institute of Standards and Technology (NIST) investigation into the complete collapse of 7 World Trade Center on September 11, 2001, did not adhere to these principles and, as a result, the conclusions of the NIST investigation are fatally flawed. The AIA believes this perspective merits further study and supports a new investigation into the complete collapse of 7 World Trade Center.

Resolution 15-7

Title	Recognition of AIA National Staff
Sponsors	Julia Donoho, Esq., AIA Strategic Council Representative and Fifty Members of the Institute
Intent	To recognize each and every member of the AIA National staff for their contribution, support, cooperation, flexibility, adaptability, hard work, and endurance, from 2012-2015, as the Institute made the decision to reorganize its governance and followed through with a transition plan and implementation.
Text of Resolution	<p>WHEREAS, the idea of embracing a new governance model for the Institute had been discussed on many, many occasions, but never implemented; and</p> <p>WHEREAS, a new governance model was suggested again through the Repositioning effort and was necessary to allow the Institute to become more nimble and responsive; and</p> <p>WHEREAS, changing the governance of an entire organization such as the AIA is a huge undertaking; and</p> <p>WHEREAS, over several years, under four different presidents – Jeffery Potter, FAIA, Mickey Jacob, FAIA, Helene Combs Dreiling, FAIA, and Elizabeth Chu Richter, FAIA – the Board of Directors of The American Institute of Architects developed suggestions for Repositioning the Institute, decided to advance the Institute with changes to governance, planned the transition from one large Board of Directors to a smaller Board and a Strategic Council, and began implementation of the new model of governance – leading to a new era for the Institute; and</p> <p>WHEREAS, the transition to a new governance model required the AIA National staff to have faith in leadership, support for the proposed changes, dedication to the path of transformation, and significant contribution of time and effort to effect implementation; and</p> <p>WHEREAS, success in this endeavor could only be achieved by the willingness of every member on the AIA National staff to work together toward this common goal.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the 2012-2015 AIA National leadership, from both the Board of Directors and the Strategic Council, hereby extend their gratitude and celebrate the contribution and continued support of each and every member of the AIA National staff for this transition to a new governance model, and for their continued service on behalf of the membership of the Institute.</p>

Resolution 15-8

Title	Appreciation to Retiring Strategic Council Representatives and Board Members
Sponsor	Resolutions Committee
Text of Resolution	<p>BE IT RESOLVED that the 2015 Convention extends its sincere appreciation to the retiring representatives of the AIA Strategic Council:</p> <ul style="list-style-type: none">• David A. Argano, AIA, LEED AP• Torrey Stanley Carleton, Hon. AIA• Sho-Ping Chin, FAIA, LEED AP• Miguel Del Rio, AIA• Julia A. Donoho, AIA, Esq., LEED AP• Helene Combs Dreiling, FAIA• Carl Elefante, FAIA, LEED AP• Stephen Fiskum, FAIA• Linna Jane Frederick, FAIA• Mindy Fullilove, MD• George T. Kunihiro, FAIA• Lanny McIntosh, AIA• Danielle Mitchell• James R. Nader, FAIA• Burton L. Roslyn, FAIA• Bruce W. Sekanick, AIA, OAA

AND BE IT FURTHER RESOLVED that the 2015 Convention extends its sincere appreciation to the retiring members of the AIA Board of Directors:

- Jorge A. Bermudez
- Haley M. Gipe, Assoc. AIA
- John P. Grounds, AIA, LEED AP
- Charles Klecha, Assoc. AIA
- Tina Litteral, Hon. AIA, CAE
- James E. Rains Jr., FAIA
- Elizabeth Chu Richter, FAIA
- Frederick Steiner, Assoc. AIA, FASLA
- Thomas V. Vonier, FAIA

Resolution 15-9

Title	Appreciation to Members, Fifty Years
Sponsor	AIA Board of Directors
Intent	To acknowledge the dedication, benevolence, and volunteer spirit of those members of the American Institute of Architects who have maintained membership for 50 years or more.
Text of Resolution	<p>WHEREAS, for more than 155 years, the American Institute of Architects has been the premier professional organization representing the collective action and influence of the architectural profession in service to society; and</p> <p>WHEREAS, the strength of the American Institute of Architects is dependent upon the collective energy and financial contributions of its members, and their volunteer spirit that fuels AIA policies, programs, activities, and service to society; and</p> <p>WHEREAS, there are members of the American Institute of Architects who have been members for 50 years or more, and who have supported the AIA through membership and volunteer service; and</p> <p>WHEREAS, such dedication, benevolence, and model behavior deserve the recognition and respect of the American Institute of Architects, the leadership, and the AIA membership; and</p> <p>WHEREAS, the AIA annual convention provides an excellent opportunity to recognize and honor those AIA members who have supported the organization for 50 years or more.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects congratulates those members who have been members for 50 years or more.</p>

Resolution 15-10

Title	Recognition of Newly Licensed Members
Sponsor	AIA Board of Directors
Intent	To recognize those members of the AIA who became licensed in 2014.
Text of Resolution	<p>WHEREAS, The American Institute of Architects recognizes the importance of supporting emerging professionals on the path to licensure; and</p> <p>WHEREAS, those members of the Institute who received their architectural licenses in 2014 have been chosen for recognition this year at the 2015 AIA National Convention and Design Expo in Atlanta, Georgia.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects congratulates those members who received their architectural licenses in 2014 for their accomplishments and welcomes them as the next generation of architects; and</p> <p>BE IT FURTHER RESOLVED that the American Institute of Architects celebrates the continued leadership of the Young Architects Forum and encourages its sustained contribution to shaping emerging professionals.</p>

Resolution 15-11

Title	Recognition of Component Executive and National Staff Anniversaries
Sponsor	AIA Board of Directors
Intent	To acknowledge the exemplary service to local, state, and international AIA components, and to the Institute, by component executives and national staff who are celebrating significant employment anniversaries in 2015; also, to recognize component executives and national staff who will retire in 2015.
Text of Resolution	<p>WHEREAS, the American Institute of Architects comprises more than 250 component organizations across the country and around the world to serve the needs of AIA members at the international, national, state, and local levels, and</p> <p>WHEREAS, the Council of Architectural Component Executives (CACE) is an organization, administered under the auspices of the American Institute of Architects, composed of the executive and professional staff of AIA local, state, and international components, whose members conduct administrative, communications, and programmatic activities for their respective components, and</p> <p>WHEREAS, the Institute, based at AIA headquarters in Washington, D.C., includes more than 200 professional staff who work with their component counterparts and colleagues to meet the needs of members nationwide, and</p> <p>WHEREAS, the AIA should recognize CACE and national headquarters staff members who have enjoyed long and distinguished careers in service to the AIA and the architecture profession.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects recognizes the service achievements of the following members of the Council of Architectural Component Executives and of Institute staff, who, in 2015, will celebrate significant employment anniversaries:</p>

(see next page)

Five Years

CACE Members:

Kimberly Anderson, AIA Central Valley
Don Bruce, AIA Central Illinois
Susan Menghini, AIA Wyoming
Carol Miklos, AIA Vermont
Marlene Mort, Assoc. AIA, AIA Eastern Ohio
Marci Parrish, AIA Hampton Roads
James Perry, AIA Texas Society of Architects
Dawn Taylor, AIA Kansas City
Carolyn Tinsley, AIA Akron
Jane Treiber, AIA Dayton
Eric White, Boston Society of Architects/AIA

National Staff:

Suzanne Bagheri
Christina Finkenhofner
Regina Heard
Kanesha Moore
Sharone Ng
John Schneidawind
Christina Thomas
Lisa Thomas
Meisha Thompson

Ten Years

CACE Members:

Molly Craig, AIA Northeast Tennessee
Nanette Kwon, AIA Maui
Lynn Robertson, AIA Louisiana
Kris Schwarz, AIA Southwest Washington
Rhea Williams, AIA Birmingham

National Staff:

Yakov Brodsky
Kathleen L. Detgen
E. Scott Frank
Benjamin H. Segal
Erin A. Simmons
Terri S. Stewart, CAE

(see next page)

15 Years

CACE Members:

David Field, Hon. AIA, CAE, AIA Ohio
Melissa Hunt, AIA Central Oklahoma
Ann LoMonte, AIA Long Island

National Staff:

Deirdre A. Boyle
Tonya L. Horsley
Philip D. O'Neal
Jay A. Stephens, Hon. AIA, Esq.

20 Years

CACE Members:

Patricia Daugherty, AIA Cincinnati
Tina Litteral, Hon. AIA, AIA Arizona
Joseph Simonetta, CAE, AIA New Jersey

National Staff:

Pamela L. Day, Hon. AIA
Patricia A. Harris, Hon. AIA
Philip J. Simon, CAE

25 Years

CACE Members:

Ann Swager, Hon. AIA, AIA Pittsburgh

35 Years

National Staff:

Kathleen L. Daileida, Hon. AIA

45 Years:

National Staff:

Donna M. Atchinson

(see next page)

AND, BE IT FURTHER RESOLVED that the American Institute of Architects recognizes the special ally it has in the following member of the Council of Architectural Component Executives, who will retire from service in 2015:

- Beverly Hauschild-Baron, Hon. AIA, AIA Minnesota

AND, BE IT FURTHER RESOLVED that the American Institute of Architects recognizes the special ally it has in the following member of the national staff who will retire from service in 2015:

- Raymond P. Rhinehart, PhD, Hon. AIA

Resolution 15-12

Title Appreciation to the Host Chapter

Sponsor AIA Board of Directors

Text of Resolution BE IT RESOLVED that the 2015 Convention extends its deep appreciation to the members of AIA Atlanta for their efforts over the past year to make this Convention a resounding success.

AIA Atlanta Convention Steering Committee

Mark L. Levine, AIA, chair

Jim Fausett, FAIA

Perry Jarrell

Design + Dining

John Bencich

AIA Atlanta President

Melody Harclerode, AIA, MBA, LEED BD+C

Publication

Thomas Little

Frances Hamilton

Executive Director

Susan Ellis Proper

Legacy Charette

Ed Akins II, AIA, LEED AP

Sponsorship

Richard Kramer

The PARTY: A Tailgate Experience

Dana Williams

Gallery and Exhibits

Lily Berrios

Convention Manager

Christopher Yueh

Tours

Shelby Morris, co-chair

Theresa Ridley, co-chair

AIA Atlanta Staff

Missy Bowers

Milan Jordan

Host Chapter Lounge

Jessika Nelson

Lily Berrios

Resolution 15-13

Title	Appreciation to Convention Committees
Sponsor	AIA Board of Directors
Text of Resolution	BE IT RESOLVED that the 2015 Convention extends its appreciation to the members and other individuals whose work has contributed so greatly to the convention:

2015 AIA National Convention Advisory Committee

Mary P. Cox, FAIA (chair)
Tamara Burns, AIA
Robert J. Farrow, AIA
Jill Lerner, FAIA
Mark L. Levine, AIA
Susan Ellis Proper
Albert W. Rubeling, Jr., FAIA

Credentials Committee

Elizabeth Cox, AIA
Matthew M. Dumich, AIA
Jennifer T. Matthews, Assoc. AIA

Resolutions Committee

Kurt M. Kalafsky, AIA, 2015 chair
Kurt Neiswender, AIA
Deepika Padam, AIA
John A. Padilla, AIA, Institute Secretary (*ex officio*)
Charles Klecha, Assoc. AIA, President, American Institute of Architecture Students (*ex officio*)

Resolution 15-14

Title	Appreciation to Exhibitors
Sponsor	AIA Board of Directors
Text of Resolution	BE IT RESOLVED that the American Institute of Architects expresses its appreciation to the many businesses and firms that are supporting this convention through their exhibits. The AIA looks forward to their continued participation in future AIA conventions.

Resolution 15-15

Title	Appreciation of Elizabeth Chu Richter, FAIA, and David Richter, FAIA
Sponsor	AIA Board of Directors
Text of Resolution	<p>BE IT RESOLVED that the delegates to the 2015 National Convention of The American Institute of Architects express their deep appreciation for the inspired leadership of President Elizabeth Chu Richter, FAIA, who by word and action has elevated the reputation of the Institute and its members. Deeply sensitive to the global and local, as well as the sublime and humble, her life story and work comprise a narrative of the many different ways architects and architecture have a positive impact on people, their communities, and indeed the planet. A story-teller by talent and choice, her vision for the profession transcends borders, while acknowledging and embracing cultural diversity as a source for bold new ideas about the practice and art of architecture. Forward looking and visionary, yet with feet firmly planted on the ground, she understands that the profession's prosperity is key to affecting positive change. She has worked tirelessly for the resources needed for architects to participate meaningfully in a dynamic global economy that is being rapidly transformed by technology. She thrives in creative collaboration with her husband, David, her life-partner and partner in their firm Richter Architects, and husband and wife reflect the face of a dynamic profession daring to look up to envision and work for a tomorrow more healthy, sustainable, and equitable by design.</p>

7. Actions Taken on Resolution Adopted at the 2014 AIA National Convention and Design Exposition

Resolution 14-10

Title	Membership Category for Public Sector Architects
Sponsor	AIA Washington, DC Chapter
Intent	To study the creation of a membership category for Public Sector Architects which complies with government procurement regulations and helps to ensure that Public Sector Architect members continue to enrich the diversity and knowledge base of the Institute.
Text of Resolution	<p>WHEREAS, The American Institute of Architects has historically limited membership to individuals; and</p> <p>WHEREAS, historically public sector entities have been forbidden to fund employee memberships due to regulatory restrictions; and</p> <p>WHEREAS, this practice has resulted in reduced public sector AIA membership.</p> <p>NOW, THEREFORE, BE IT RESOLVED that The American Institute of Architects shall study the creation of a membership category for public sector entities to address these issues.</p>
Subsequent Action	<p>An Institute Membership Task Force was appointed by 2015 AIA President Elizabeth Chu Richter, FAIA. Its charge is to study the feasibility and potential of an institutional membership option to foster recruitment, retention and engagement of public-sector architects.</p> <p>Since the AIA has historically limited membership to individuals, the creation of another membership category may affect others. Therefore, the task force is charged to examine public sector membership at the federal, state and local levels, as well other potential membership models.</p> <p>The task force is charged to present a status report to the 2015 Convention and a final recommendation to the Board of Directors by December 2015.</p>

8. Candidate Information

Candidate Certification

The Institute Secretary is responsible for establishing the validity of all declared nominations. Based on a review of the materials submitted by each candidate by the certification deadline of March 13, 2015, the Secretary declares the following candidates eligible to stand for election.

Candidate for 2016-2017 Treasurer

Stuart L. Coppedge, AIA (AIA Colorado)

Candidates for 2016 At-Large Directors (three will be elected)

Jerome L. Eben, AIA (AIA New Jersey)

L. Jane Frederick, FAIA (AIA South Carolina)

Haley M. Gipe, Assoc. AIA (AIA San Joaquin/AIA California Council)

Anthony P. Schirripa, FAIA (AIA New York Chapter/AIA New York State)

Jennifer Workman, AIA (AIA Dallas/AIA Texas Society of Architects)

Candidates for 2016 First Vice President/2017 President-elect

Don Brown, FAIA (AIA Montgomery/AIA Alabama)

Stephen A. Fiskum, FAIA (AIA Minneapolis/AIA Minnesota)

Thomas V. Vonier, FAIA (AIA Continental Europe)

Individual candidate biographies and statements of philosophy written by the candidates are provided on the following pages.

Voting for Officers

Delegates must appear in person to vote in the election of officers. Voting for officers will take place in Booth 4345 (AIA Town Hall), AIA Expo2015 floor, Georgia World Congress Center, on Thursday, May 14, 2015, at 3:30 p.m. – 6:00 p.m., and on Friday, May 15, 2015, at 10:00 a.m. – 4:00 p.m.

In the event of a runoff, runoff balloting will take place Saturday, May 16, 2015, at 10:00 a.m. – 2:00 p.m., in Booth 4345 (AIA Town Hall), AIA Expo2015 floor, Georgia World Congress Center.

Candidate for 2016-2017 Treasurer

Stuart L. Coppedge, AIA
AIA Colorado



We, as the AIA, must embrace our critical role in the future of our profession, balancing bold vision with fiscal responsibility. I believe I can bring great value by working closely with other elected leadership, CACE, and our great staff to devise and implement strategies that address our organization's current and future needs and align our monetary policies with our members' priorities.

I believe in the repositioning of the Institute, both in the big picture and in the governance restructuring crafted by the board and approved by the membership. I now want to serve on the new board as an active participant to help ensure these positive changes take hold at all levels and continue in a responsible manner. Although repositioning was not specifically intended to cut expenses, one goal was certainly to increase the value of the Institute to members. As Treasurer, I will use my leadership experience, ranging from budget and policy issues to cultural transformation, to increase accountability, trust, and collaboration. We must learn to evaluate the budgetary implications of new Strategic Council initiatives, vet them through the Board, and implement them in an effective manner. I also hope to use the Institute's knowledge base as a significant revenue generator by increasing access to the work of the Knowledge Communities to provide relevant, high value continuing education – for a fee – to non-members.

Finally, the 2016-2017 Treasurer will play a leading role in evaluating the success and fiscal effectiveness of current initiatives such as the new Revenue Distribution Model, the Public Awareness and Outreach Plan, and the Digital Transformation. I am committed to providing this kind of leadership and will work with all stakeholders to ensure expenditures are managed well, outcomes documented, and improvements identified and implemented. These are exciting times for AIA, and I look forward to serving you.

(See next page)

Stuart L. Coppedge, AIA continued

Relevant Experience

AIA National

- Facilitator, Culture Collective, 2014-15
- Member, Board of Directors, 2012-14
- Member, Finance and Audit Committee, 2012-14
- Trustee, AIA Benefits Committee of Trustees
- Member, Membership Committee

AIA Western Mountain Region

- Director, 2012-14
- Secretary, 2010-11

AIA Colorado

- President, 2009
- Treasurer, 2007

AIA Colorado South

- Founding Chair, Local Government Network Committee, 2011
- President, 2006

Community

- Colorado Springs Downtown Review Board, Member, 2014-present
- Atlas Preparatory Academy, Member, Board of Directors, 2013-present

Professional

- RTA Architects, Associate Principal and Principal, 2004-present
- HB&A Architects & Planners, Several positions, including Director of Architecture, 1986-2004

Candidate for At-Large Director

Jerome L. Eben, AIA AIA New Jersey

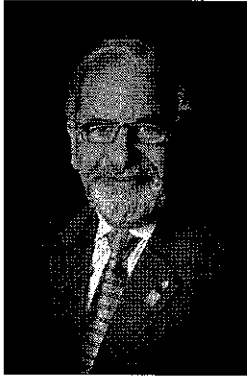


Photo © Hollander
Photographic

It is critical that we share ideas and ideals in a collaborative environment. This is the goal that the Institute accomplished by the creation of a smaller Board and will help fast-track our decision making process. Along with the Council, good governance and above all responsiveness to the Institute's diverse membership will foster this success.

I have endeavored to enhance the stature of the individual architect while striving to strengthen the Institute's future through mentoring and meaningful contributions to the profession as a whole. Regardless of how long or in what capacity I have served the Institute, it is the talent not tenure that matters most.

Our new public awareness effort will help our members to engage, speak more clearly and more powerfully than any previous effort. As architects, it is our responsibility to solve problems and help create healthy and sustainable communities. By doing what we do best and showcasing our efforts to the general public, we benefit our image as well as our core mission.

AIA NATIONAL

ArchiPAC Steering Committee 2011-14

Governance Task Force 2013

Regional Director, 2011-13

Board Advocacy Committee 2011-13

Public Policy & Position Statements Subcommittee Chairperson 2012-13

Credentials Committee 2008-09, Chairperson 2009

Provided Congressional testimony on behalf of the Institute at the Transportation & Infrastructure Committee 2008

(see next page)

Jerome L. Eben, AIA continued

AIA New Jersey

Legislative & Government Affairs Committee 2006–Current
At Large Member of the Public Affairs Committee 2007–Current
Architects Political Action Committee 2000–Current
President 2007; President–elect 2006; Vice President 2004–05
Secretary 1998–99; Vice President 1995; Treasurer 1994
IDP State Coordinator 1991–93

AIA Newark and Suburban Architects

President 1994, 2001; President–elect 1993, 2000
Secretary 1992; Treasurer 1991

Practice Experience

Jerome Leslie Eben, Architect and Planner, Principal
Lehman Architectural Partnership, Partner
Automatic Data Processing, Project Manager
Newark Beth Israel Medical Center, Architect and Director of Construction

Citizen Architect/Public Advocacy

West Orange, NJ Downtown Alliance, 2006–Current, Design Review Committee
Chairperson
West Orange, NJ Planning Board, 1st Alternate
West Orange, NJ Zoning Board of Adjustment, 1st Alternate, 1991–93

Registrations & Certifications

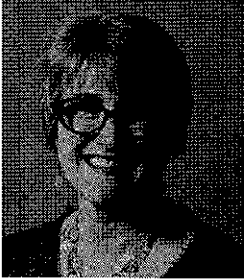
Architect Licenses: NJ and 15 other jurisdictions
Planning License: NJ
Certified Interior Designer: NJ
NCARB

Awards & Honors

Richard Upjohn Fellow 2013
AIANJ Eagle Award 2014, 2008
AIA NJ Distinguished Service Award 2006
AIA Newark and Suburban Architects Herman C. Litwack, FAIA Award, 1997

Candidate for At-Large Director

L. Jane Frederick, FAIA AIA South Carolina



Over the last three years, while serving as a South Atlantic Regional Director, the Institute has gone through tremendous change and there is more to come. The AIA is making great strides with Repositioning through digital transformation, the multi-year advertising campaign, and the member service guidelines. Now, the board must focus on three areas, identified by the council, to make the AIA relevant to the next generation:

Building our Future Workforce The gap between school and licensure is fatiguing. For our young professionals, we need to simplify the process, reduce dropout, and build community. The AIA needs a diverse profession, to better address the needs of the broader community. Architecture and the understanding of place should be taught throughout the K-12 curriculum.

Prosperity In our globalizing economy fraught with climate change we are prone to embrace a bygone era when the architect was the solo star. The AIA must position ourselves as leaders in dynamic, creative work that might not necessarily fit the narrow definition of architecture but is about designing human experiences. The AIA needs to help our members be entrepreneurial to prevent being battered by the cyclical construction industry.

Knowledge The AIA must own Resilient Design, through research, evidence based design and then demonstrating our knowledge to the public. It is in our best interest to educate our clients and decision makers on design literacy.

I have served in many capacities and believe I can help maintain a solid foundation as the AIA continues down this transformative path. With your support, I look forward to serving as At-Large Director to build a more relevant and prosperous AIA.

For more information

www.JaneFrederickFAIA.com

(See next page)

L. Jane Frederick, FAIA
continued

AIA National

South Atlantic Regional Director 2013-15
Board Knowledge Committee 2012-13
Practice & Prosperity Committee 2014-15
Emerging Professional Committee 2013-14
Council Strategy Group 2014
Digital Transformation Task Group 2014-15
Small Firm Roundtable Executive Committee 2010-14 (Chairman, Vice Chairman)
Small Firm Task Force 2005-06
Inaugural AIA Leadership Institute 1997

AIA South Carolina, 2008-11

President
Secretary/Treasurer
Director

Design Juries

AIA Gold Medal/Firm Award Advisory Jury
AIA District of Columbia
AIA North Carolina
AIA Charlotte
AIA Rhode Island

Collateral Organizations

NCARB, 2001-08 Architectural Registration Examination Committee
NCARB Region 3, 2001-04 Chairman, Vice Chairman, Secretary
South Carolina Board of Architectural Examiners, 1999-2004, Chairman, 2001-03
NAAB, 2005-15; 12 Teams, Chair of 5

Professional Experience

Principal at Frederick + Frederick Architects since 1989
Bachelor of Architecture, Auburn University

Candidate for At-Large Director

Haley M. Gipe, Assoc. AIA
AIA San Joaquin/AIA California Council



What an exciting time in our AIA! Years of hard work, culminated in the changes we've seen thus far. It would be an honor to continue to serve AIA members as one of your 2016 At-Large Directors.

Together - We are an Institute of members. We must continue to work together at all levels of the Institute to improve our profession for the better. Our experiences are all valuable, the AIA is where we can come together, learn from each other and make a difference in our profession.

Engage - The next generation of leaders are amongst us. We must continue to foster Emerging Professionals as leaders in our firms, communities, and organization. Relevance and evolution are key components of the AIA continuing to make changes to engage the next generation.

Excite - We are one AIA, and we are all members for reasons that go beyond a membership number. We belong to the AIA because we believe in the power of architecture. Let's excite those around us to also believe in the power of architecture. Clients, community leaders, children, the appreciation of architecture knows no bounds as we all experience architecture on a daily basis.

Thank you for your time and your vote. I look forward to continuing to be a leader FOR you in OUR AIA!

(See next page)

Haley M. Gipe, Assoc. AIA

continued

Education

BArch; California Polytechnic State University- San Luis Obispo (2000-06)

Professional Experience

Darden Architects, Fresno CA (2008-present)

Professional and Community Service

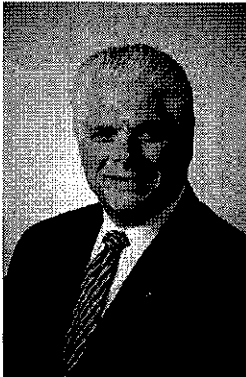
- Habitat for Humanity volunteer (2008-09)
- GRID Alternatives volunteer (2008-09)
- Fresno Historical Society volunteer (2009, 2010)
- Building, Design and Construction Industry Holiday Party, Chair (2009-present)
- SLOarch (2009-present)
- **AIA San Joaquin**
 - ArchHop committee member/contributor (2008-09)
 - Website Committee (2008, 2009)
 - Sand Castle Committee (2008, 2009, 2012)
 - Design Awards Committee (2012)
- **AIA California Council**
 - IDP State Coordinator (2009-11)
 - AEP Council of Advisors (2009-12)
 - Architectural Education Summit, Chair (2011)
 - AEP Progression Conference Committee (2012)
 - Regional Associate Director (2012)
- **AIA National**
 - National Associates Committee Chair (2013)
 - Associate Director (2014)
 - Senior Associate Director (2015)
 - Council for Emerging Professionals (2013-14)
 - National Board (2013-15)
 - Membership Committee (2014)
 - Board Community Committee (2014)
- NCARB IDP Advisor Committee (2011, 2012)
- NAAB Review Conference (2013)
- CAB Communications Committee (2013)

Honors

- AIA National Associates Award (2012)
- AIA California Council Associates Award (2013)
- CAF, Paul W. Welch Jr. ARE Scholarship (2013)

Candidate for At-Large Director

Anthony P. Schirripa, FAIA AIA New York Chapter/AIA New York State



I have dedicated the last three years to contributing to the restructure of AIA's governance and formation of a plan to better serve our membership.

Now we have to implement, and we must elect leadership that will realize our shared vision.

We have important work ahead of us: AIA must provide tools to grow our practices, to raise public awareness of the importance of good design and the profession, and prepare for the future by better engaging with Associate members and students.

As At-Large Director, I will help drive these three initiatives:

THE TOOLS

- **Enhance the Value of AIA-Certified Knowledge:** Imbue the "Institute Certified" guarantee with the excellent standing it deserves, so it clearly signals the special knowledge and worth of an AIA member. **Expand the Continuing Education Platform:** Offer multi-hour courses to give AIA Architects additional marketable skills. Special knowledge in areas of concentration such as Program Management, Design-Build, Budget and others will help our membership command the higher fees they deserve.

THE PROFESSION

- **Unify the Profession:** Initiate mergers or strong M.O.U.s with independent architecture membership organizations across the nation to bring us closer together. **Grow the Institute:** Set and meet a goal of 90,000 members by the end of the decade. Establish programs to attract new members in the US and develop a strategy to expand the institute globally with more international components.

THE FUTURE

- **Better Prepare Architecture Students for Practice:** Partner with schools of architecture and facilitate connections with member firms and the academic community to foster research, new techniques and relationships to help students achieve success. **Streamline Licensure While Strengthening Experience Requirements:** Work with NCARB to develop better practices that will, among other things, allow ARE candidates to complete the requirement in 3 years or less while enhancing their experience.

(See next page)

Anthony P. Schirripa, FAIA continued

AIA Experience

National Board

Regional Director, New York (2012-14)
Secretary's Advisory Committee
Governance Task Force

AIA NY State

Matthew W. DelGaudio Award for Service to the Profession (2013)
Board Executive Committee (2012-14)
Alternate Director & Director New York Chapter (2008-12)

AIA NY

First Vice President/President (2009-10)
Vice President – Public Advocacy (2008)
Treasurer (2005-07)
Elected Member & Chair of Finance Committee (2001-04)
Notable Accomplishment: Managed Construction of 12,000-sq.ft. Center for
Architecture Headquarters and Exhibition Space

Professional Experience:

Mancini Duffy - Co-Chairman/CEO (Present)
Gensler - Vice President (1980-95)
Gibbs & Hill (1979)
Sole Practitioner (1978)
William Tabler Architects (1973-77)

Candidate for At-Large Director

Jennifer Workman, AIA AIA Dallas/AIA Texas Society of Architects



AIA National is moving in a direction of great transformation and we need to accelerate our efforts to keep the momentum of Repositioning advancing. In order to do this and for members to experience real change, we must push forward expediently and look at how to better serve in an unprecedented way.

We need to **Serve Strategically**. We are an innovative organization with amazing ideas and there will always be more demand for programs than we can support. However, we need to focus on the highest value initiatives. The Strategic Council and Board have aligned on priorities and pointed us in the right direction to accomplish great things. We need to support these two entities in their strategic leadership efforts.

We need to **Serve through Leadership**. Nearly half of AIA membership reports the need for more leadership opportunities. We should involve them now to keep them engaged and continuing to provide fresh ideas. This type of service will pay long-term dividends towards legacy efforts and continued AIA success.

We need to **Serve a Changing Practice**. The idea of the Master Builder is antiquated. In today's world, we have relinquished many of our responsibilities and our role as Leader. This change is not inconsequential. We must capitalize now on ongoing initiatives to regain our place and assert our value of what it means to be an architect.

Most importantly, we need to **Serve Members**. You the member are our greatest asset. Without you, we cannot visualize the great ideas and programs that serve the Institute. You need to be empowered to serve strategically, through leadership, in a changing practice.

(See next page)

Jennifer Workman, AIA continued

National

NCARB - Future Title Task Force (2014-15)
AIA Honors Awards for Collaborative & Professional Achievement Committee (2014)
Chair, AIA Council of Emerging Professionals (2013)
AIA Firm of the Year Award Committee (2013)
Chair & Communications Advisor, Young Architects Forum (2009-12)
Member, Board Community Committee (2011)
Regional Associates Director, National Associates Committee (2006-08)

Texas Society of Architects

Vice President, Texas Society of Architects (2014)
Convention Committee, Texas Society of Architects (2015, 2011)
Chapter Director, Texas Society of Architects (2009-2010)

AIA Dallas

Co-Chair, AIA Dallas Tour of Homes, AIA Dallas (2013-15)
AIA Dallas Executive Committee Nominating Committee (2013-14)
Chapter Director, AIA Dallas (2009-10)

Public Service

Science/Technology/Engineering/Math Advocate, Girl Scouts (2014-15)
Downtown Dallas, Inc. (2011-12)

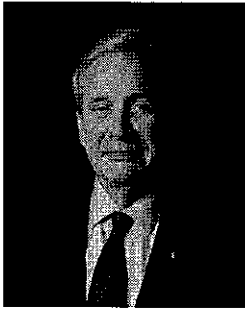
Honors

Young Architect Award, American Institute of Architects
40 Under 40, Building Design + Construction

Learn more at WWW.jenniferworkman.net

Candidate for 2016 First Vice President/2017 President

Don Brown, FAIA
AIA Montgomery/AIA Alabama



We love what we do. We share a passion and purpose for our profession like none other. And we expect AIA to enable us to be successful in any path we choose.

We must **speak up** to increase our value proposition to the public and our clients. Our “Look Up” video is a great beginning, but our next steps by members must reinforce the message. We can influence public perception if we engage.

Knowledge is power. AIA can be the source of credible, useful knowledge that enables us to be our best. We raised the bar for education at Convention. We began AIAU to enhance our ability to pick a path and learn. Our new digital platform must ease access to whatever we need on any device 24/7. We are learning from knowledge communities and leading firms willing to share. We must expand this sharing culture.

We want AIA to **advocate** for our interests. Our marketplace is not what it used to be, nor will it remain static. We must think ahead and advocate for legislation and practice issues that our members tell us are vital.

We must **“pay it forward.”** The next generation always perceives differently than those before. Our privilege as professionals and AIA leadership is to include our successors as an integral part of discussion and action. Their incredible talent and different perceptions enrich what we do. We will flourish in the future if we include the future.

I believe in collaborative leadership. It will be an honor to support your energized elected leaders and component executives to make progress where you tell us you need it most. We will listen and learn first, and then lead and act boldly.

I have run a firm for many years, lived and worked abroad, and enjoyed work within the academy. For more please go to www.DonBrownFAIA.com.

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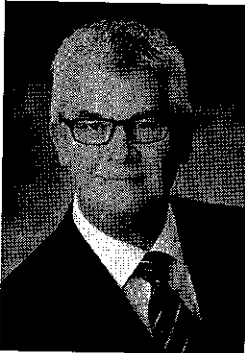
Don Brown, FAIA continued

AIA Leadership

- *AIA National Vice President 2013-14*
- *Chair, AIA Board Knowledge Committee 2013-14*
- *AIA Board, Director Gulf States Region 2009-11*
- *Chair, ArchiPAC 2008-10; Steering Committee 2010-13*
- *Member, AIA Board Advocacy Committee 2007 (for SGN), 2008 (for ArchiPAC), 2009-11*
- *Task Force member, Sustainable Building Technology Committee to ICC to write the new IgCC (Green Code) 2009-10*
- *AIA Committees on Business and Practice, Outreach (Leadership Development, Citizen Architects, ArchiPAC)*
- *Licensing Committee 2000-04*
- *State Government Network 1991-present*
- *Alabama Council President 2003, with prior service in every elected position at chapter and state level*

Candidate for 2016 First Vice President/2017 President

Stephen A. Fiskum, FAIA AIA Minneapolis/AIA Minnesota



Transformation is happening all around us in the design and real estate arenas. Change is impacting AIA members and their firms, small and large. AIA must proactively engage and influence this evolving practice environment. We must lead and guide change so that architects enjoy a relevant and prosperous future.

As a Board member I was part of Repositioning and its positive impacts – nimble governance, public awareness campaign, and digital transformation. Continuous organizational improvement is important, but robust engagement in our changing marketplace is essential!

Engaging Industry Partners

With new delivery models emerging, I will work to ensure AIA effectively engages with industry partners and policy makers. While we're a collaborative profession, we must assertively advocate for the value of design – particularly in these changing times. AIA has the opportunity to influence the entire design and delivery process and elevate the architect's leadership role.

Engaging the Next Generation

As a leader of a growing firm, I appreciate the talent and energy of the next generation. As this group steps forward to lead, firms that embrace new values will attract the best and brightest. I will spearhead AIA research to disseminate insights on the aspirations of all four generations working today. Powerful information will position members and their organizations for future success.

Engaging the Public

A prosperous profession depends on effective communication so the public understands the value of architecture. I will help AIA share the importance of design in new ways. Real stories of architecture's positive impact abound. Further, the right stories will inspire young people of all backgrounds to pursue our profession. We will change perceptions that signature architecture is all we're about. Let's celebrate how all architects positively impact lives every day!

(See next page)

Stephen A. Fiskum, FAIA continued

I have successfully navigated industry transformation as leader of a progressive practice. Serving on AIA's Board, and now the Council, has provided a deep understanding of our organization's potential. As your President I will focus on AIA's outward engagement. Our organization will advance the architect's leadership role in this changing marketplace.

I ask for your ideas and support in moving our profession forward. Together, we will partner in new ways, engage new leaders, share compelling stories, and build a prosperous future!

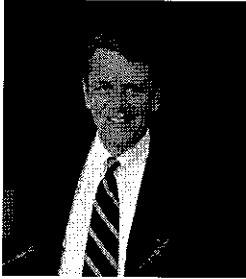
For more information see www.fiskumfaia.com.

Experience:

HGA Architects Chief Operating Officer
AIA National Board, Strategic Council, Advocacy Committee
AIA-AGC Joint Committee
AIA Minnesota President
MArch, Harvard GSD
BArch, University of Minnesota

Candidate for 2016 First Vice President/2017 President

Thomas V. Vonier, FAIA
AIA Continental Europe



Members and components are the core of the AIA. The AIA must advance our interests and enhance our impact.

Public outreach, compensation, influence, advocacy, demographic appeal—all can be improved through the power of association.

Connect. AIA must help us to connect with the public and new client groups, focusing on issues where we have key stakes and genuine contributions. We must engage public opinion.

Influence. AIA must provide powerful tools to members, stimulating the demand for design and demonstrating the central value of architecture in society. Speaking to others on the terms that are most meaningful to them, we must build influence.

Innovate. Solid research and forward-leaning practices are our cornerstones. AIA must capture the public imagination by highlighting research, design, and innovation.

As our sole professional society, the AIA commands our engagement and support. Our profession must have unity of purpose and enlarge its constituency. This new era demands fresh ideas and new approaches.

We have begun to set new directions for AIA, putting members and components first. We are on a new course -- now, please help me to ensure that we continue to act boldly and effectively, elevating architecture and our profession.

www.vonierforaia.com

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Thomas V. Vonier, FAIA continued

American Institute of Architects

AIA International Region

President, Board of Directors, 2013, *founder/first president of new AIA Region*

AIA California Council

Monterey Design Conference Steering Committee, 2013

AIA National Board of Directors

International Director, 2010-2012, *formation of AIA Middle East and AIA International Region*

National Vice President, 2014-2015, *chair for advocacy, public outreach, civic engagement*

Appointments

Chair, *Honorary Fellows Jury*

AIA National Energy Committee, *Building Energy Performance Standards program*

Chair, AIA Research Committee, *led research and design conference, Los Angeles*

Honors and awards

Progressive Architecture Merit Award, College of the Atlantic, with Edward Larrabee Barnes FAIA

Henry Adams Award for Excellence, *National Science Foundation fellowship for museum design research*

AIA Presidential Exceptional Service Citation, *Leadership in representing the Institute and its interests*

AIA Continental Europe

Founder/First President, *Established new AIA offshore chapter, now in its 20th year*

AIA Washington DC

Board of Directors, *Served on Communications, Finance committees*

UIA - International Union of Architects

Secretary General, former Vice President, *Implemented membership and management improvements.*

Other service

ASIS International Security, *Senior Regional Vice President, Europe*

Congressional witness, *Balancing security and design in US embassies*

Architects' Council of Europe, *US delegate and representative*

National Military Families Association, *Corporate member*

